



Sensible lawyer Miranda Hobbes (Cynthia Nixon) was always the most balanced of the *Sex and the City* foursome. The hard-driving, Harvard-educated lawyer put in long hours to make partner, bought a swank condo and still had time for countless brunches with Carrie, Samantha and Charlotte. Miranda's life was pretty much on track—that is, until she had a baby and watched her organized, fabulous existence swiftly unravel, leaving her little time even to brush her teeth.

For real-life female lawyers, and millions of working moms in other high-pressure fields, balancing work and family may be the toughest part of the job. Law firms are starting to recognize the hard choices their female attorneys face. In this, our inaugural Working Mother & Flex-Time Lawyers Best Law Firms for Women list, we salute those firms with groundbreaking programs to help women strike a better work/life balance and climb to the top. Our winning firms have taken the lead in implementing penalty-free flex schedules and mentoring, networking and leadership programs. Despite these advances, there's still work to be done. Though almost half of law school grads over the past

Despite these advances, there's still work to be done. Though almost half of law school grads over the past 15 years have been women, they make up only 16 percent of equity partners (those who share in a firm's profits). The good news is that our winning law firms prove that a dramatic shift in thinking, as well as in policies that benefit women, is under way and gaining momentum. Miranda would be proud.

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2007 BEST LAW FIRMS FOR WOMEN

ALSTON & BIRD

Atlanta, GA • Corporate, intellectual property, litigation and tax counsel **Partners †**Equity 160 Nonequity 152 **Percentage of female partners** Equity 13% Nonequity 19%

ARMSTRONG TEASDALE

St. Louis, MO • Business and litigation services **Partners** Equity 100 Nonequity 17 **Percentage of female partners** Equity 10% Nonequity 41%

ARNOLD & PORTER

Washington, DC • Litigation, transaction and regulatory counsel **Equity partners** 240 **Percentage of female equity partners** 19%

BAKER & DANIELS

Indianapolis, IN • Business and litigation services **Partners** Equity 106 Nonequity 45 **Percentage of female partners** Equity 15% Nonequity 16%

BAKER & McKENZIE

Chicago, IL • Corporate and regulatory counsel and litigation **Partners** Equity 194 Nonequity 137 **Percentage of female partners** Equity 15% Nonequity 28%

BINGHAM McCUTCHEN

Boston, MA • Finance, corporate, securities and litigation services Equity partners 353 Percentage of female equity partners 21%

BLACKWELL SANDERS

Kansas City, MO • Litigation and transaction services **Partners** Equity 78 Nonequity 97 **Percentage of female partners** Equity 9% Nonequity 18%

BRYAN CAVE

DEBORAH HARDEE

St. Louis, MO • Corporate, transaction and regulatory counsel and litigation **Partners** Equity 177 Nonequity 134 **Percentage of female partners** Equity 12% Nonequity 27%

CHAPMAN AND CUTLER

Chicago, IL • Public finance, banking, leasing and securities **Partners** Equity 77 Nonequity 50 **Percentage of female partners** Equity 17% Nonequity 22%

COVINGTON & BURLING

Washington, DC • Corporate and regulatory counsel and litigation Equity partners 167 Percentage of female equity partners 20%

CRAVATH, SWAINE & MOORE

New York, NY • Corporate, litigation, tax, trust and estate services Equity partners 93 Percentage of female equity partners 14%

DEBEVOISE & PLIMPTON

New York, NY • Mergers and acquisitions, capital markets, finance and litigation services **Equity partners** 143 **Percentage of female equity partners** 14%

DICKSTEIN SHAPIRO

Washington, DC • Litigation, advocacy and counseling services **Partners** Equity 107 Nonequity 35 **Percentage of female partners** Equity 15% Nonequity 31%

DLA PIPER U.S.

New York, NY • Corporate, litigation, real estate, intellectual property and government services **Partners** Equity 368 Nonequity 291 **Percentage of female partners** Equity 13% Nonequity 23%

DORSEY & WHITNEY*

Minneapolis, MN • Corporate transactions and litigation **Partners** Equity 218 Nonequity 29 **Percentage of female partners** Equity 16% Nonequity 17%

DUANE MORRIS

Philadelphia, PA • Corporate transactions, intellectual property services and litigation **Partners** Equity 157 Nonequity 186 **Percentage of female partners** Equity 11% Nonequity 30%

ECKERT SEAMANS CHERIN & MELLOTT

Pittsburgh, PA • Litigation, counseling and regulatory services **Partners** Equity 90 Nonequity 60 **Percentage of female partners** Equity 12% Nonequity 22%

FARELLA BRAUN + MARTEL

San Francisco, CA • Business transaction services and commercial, civil and criminal litigation **Equity partners** 65 **Percentage of female equity partners** 22%

FOLEY & LARDNER

Milwaukee, WI • Intellectual property, corporate advisory, business and litigation services **Equity partners** 502 **Percentage of female equity partners** 16%

FOLGER LEVIN & KAHN*

San Francisco, CA • Litigation and transaction services **Equity partners** 37 **Percentage of female equity partners** 46%

GIBBONS

Newark, NJ • Business transaction, litigation and counseling services **Partners** Equity 39 Nonequity 53 **Percentage of female partners** Equity 21% Nonequity 17%

HELLER EHRMAN

San Francisco, CA • Litigation, business and intellectual property services **Equity partners** 240 **Percentage** of female equity partners 20%

HOGAN & HARTSON

Washington, DC • Business and finance, litigation, government regulation and intellectual property services **Partners** Equity 287 Nonequity 126 **Percentage of female partners** Equity 17% Nonequity 29%

HOLLAND & KNIGHT**

New York, NY • Litigation, business, government and real estate counsel **Partners** Equity 334 Nonequity 322 **Percentage of female partners** Equity 10% Nonequity 24%

*Managing partner is female **Chairperson is female †Equity partners share in profits; nonequity partners do not.

2007 BEST LAW FIRMS FOR WOMEN

HOWREY

Washington, DC • Antitrust, intellectual property, business litigation and counseling services **Partners** Equity 122 Nonequity 102 **Percentage of female partners** Equity 12% Nonequity 33%

HUNTON & WILLIAMS

Richmond, VA • Transaction, litigation and regulatory services Equity partners 335 Percentage of female equity partners 16%

ICE MILLER

Indianapolis, IN • Business, employee benefits, labor law, litigation, public finance and real estate services **Equity partners** 115 **Percentage of female equity partners** 28%

KATTEN MUCHIN ROSENMAN

Chicago, IL • Corporate, litigation, real estate and financial services **Partners** Equity 150 Nonequity 159 **Percentage of female partners** Equity 14% Nonequity 35%

KING & SPALDING

Atlanta, GA • Corporate, financial, regulatory and intellectual property services and litigation **Partners** Equity 150 Nonequity 103 **Percentage of female partners** Equity 11% Nonequity 28%

KIRKLAND & ELLIS

Chicago, IL • Litigation, corporate, intellectual property, restructuring and tax services **Partners** Equity 212 Nonequity 333 **Percentage of female partners** Equity 8% Nonequity 27%

KIRKPATRICK & LOCKHART PRESTON GATES ELLIS

Pittsburgh, PA • Corporate, financial, intellectual property, litigation and regulatory services **Partners** Equity 290 Nonequity 252 **Percentage of female partners** Equity 13% Nonequity 25%

KRAMER LEVIN NAFTALIS & FRANKEL

New York, NY • Litigation, corporate, real estate, land use, intellectual property and bankruptcy services Equity partners 97 Percentage of female equity partners 10%

MANATT, PHELPS & PHILLIPS

Los Angeles, CA • Advertising, health-care and entertainment-industry litigation **Partners** Equity 49 Nonequity 105 **Percentage of female partners** Equity 18% Nonequity 24%

MAYER, BROWN, ROWE & MAW

Chicago, IL • Litigation, corporate, finance, real estate, tax and ERISA services **Equity partners** 447 **Percentage of female equity partners** 17%

McDERMOTT WILL & EMERY

Chicago, IL • Corporate, intellectual property, litigation, regulation, tax and benefits services **Partners** Equity 265 Nonequity 261 **Percentage of female partners** Equity 13% Nonequity 31%

McGUIREWOODS

Richmond, VA • Commercial litigation and corporate services **Partners** Equity 188 Nonequity 161 **Percentage of female partners** Equity 12% Nonequity 22%

MILLER & CHEVALIER**

Washington, DC • Tax, employee benefits, government affairs and litigation services **Partners** Equity 51 Nonequity 6 **Percentage of female partners** Equity 22% Nonequity 0%

MINTZ LEVIN COHN FERRIS GLOVSKY AND POPEO

Boston, MA • Corporate, health sciences, intellectual property and litigation services **Partners** Equity 71 Nonequity 135 **Percentage of female partners** Equity 11% Nonequity 21%

MORRISON & FOERSTER*

San Francisco, CA • Litigation, finance and technology services **Equity partners** 318 **Percentage** of female equity partners 19%

ORRICK, HERRINGTON & SUTCLIFFE

New York, NY • Transaction, finance and litigation services **Equity partners** 241 **Percentage of female equity partners** 17%

PATTON BOGGS

Washington, DC • Lobbying, transaction and litigation services **Partners** Equity 115 Nonequity 87 **Percentage of female partners** Equity 14% Nonequity 24%

PAUL, WEISS, RIFKIND, WHARTON & GARRISON

New York, NY• Corporate, litigation, bankruptcy, real estate and tax services **Equity partners** 104 **Percentage** of female equity partners 16%

PILLSBURY WINTHROP SHAW PITTMAN

New York, NY• Energy, real estate, intellectual property, technology, litigation and financial services **Partners** Equity 173 Nonequity 172 **Percentage of female partners** Equity 14% Nonequity 28%

REED SMITH

Pittsburgh, PA • Transaction, litigation and regulatory services **Partners** Equity 196 Nonequity 241 **Percentage of female partners** Equity 16% Nonequity 22%

SIDLEY AUSTIN

Chicago, IL • Transaction, litigation and regulatory services **Equity partners** 566 **Percentage of female equity partners** 19%

SKADDEN, ARPS, SLATE, MEAGHER & FLOM

New York, NY • Mergers and acquisitions and securities services and litigation Equity partners 369 Percentage of female equity partners 18%

SONNENSCHEIN NATH & ROSENTHAL

Chicago, IL • Litigation, corporate, real estate and intellectual property services **Partners** Equity 168 Nonequity 198 **Percentage of female partners** Equity 15% Nonequity 29%

WHITE & CASE

New York, NY• Cross-border transactions, international arbitration and litigation **Partners** Equity 160 Nonequity 35 **Percentage of female partners** Equity 10% Nonequity 20%

WILMERHALE

Washington, DC • Business and regulatory counsel and litigation Equity partners 321 Percentage of female equity partners 19%

WOMBLE CARLYLE SANDRIDGE & RICE

Winston-Salem, NC • Litigation, banking, real estate and intellectual property services **Partners** Equity 166 Nonequity 83 **Percentage of female partners** Equity 14% Nonequity 22%

-Compiled by Susan Gerstenzang

